

# Forrest W. Campbell, Jr.

Partner



#### CONTACT INFO

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#### OFFICE

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Forrest Campbell represents health care providers, including physicians, hospitals, surgery centers, assisted living facilities, health care trade associations, and others, and helps them navigate the myriad federal and state laws that govern the health care industry. The 2019 *Chambers USA* guide quotes a client stating that "Forrest is a skilled communicator and a creative and innovative strategist."

#### PRACTICE AREAS

Administrative and Regulatory  
Governmental Relations & Public  
Policy  
Health Care  
Privacy

#### INDUSTRIES

Health Care

#### EDUCATION

Wake Forest University School of Law  
J.D., 1990, *cum laude*, Notes and  
Comments Editor, *Wake Forest  
Law Review*, 1989-90

University of Michigan  
M.M., 1978

North Carolina School of Arts  
B.M., 1976

#### BAR & COURT ADMISSIONS

North Carolina  
US District Court - North Carolina  
Western District  
Middle District  
Eastern District

## MY PRACTICE

### SELF-REFERRAL LAWS

Many arrangements between health care providers have the potential to trigger compliance issues involving the Stark and anti-kickback laws. Forrest has deep experience in providing advice on complying with these key laws and regulations, as well as in reviewing and drafting agreements to ensure they are compliant.

### HIPAA

Forrest provides advice on all aspects of HIPAA, including guidance on the day-to-day questions that providers face and on responding to potential HIPAA breaches. He has successfully resolved numerous federal investigations of alleged HIPAA violations, including breaches.

## CERTIFICATE OF NEED

Forrest assists health care providers in navigating North Carolina's Certificate of Need laws and process. His work includes reviewing CON applications, obtaining CON exemptions, litigating CON decisions, and obtaining changes to the State Medical Facilities Plan. He was deeply involved in a precedent-setting case that determined North Carolina's Governor has the authority to amend the State Medical Facilities Plan. Additionally, Forrest has written amicus briefs on behalf of several health care trade associations related to the state's Certificate of Need law.

## MEDICAL BOARD ISSUES

Forrest advises physicians and practice management companies on structuring their management agreements to comply with the requirements of the N.C. Medical Board, including the Corporate Practice of Medicine doctrine. He has also assisted numerous parties with the successful resolution of Medical Board complaints and investigations related to management agreements and Corporate Practice of Medicine issues.

## CONTRACTUAL ARRANGEMENTS

Forrest drafts and reviews a broad array of contractual arrangements for health care providers, including contractual joint ventures, service agreements, management agreements, call coverage agreements, hospital-based provider agreements, employment agreements, recruitment agreements, acquisition agreements, health information exchange agreements, and others. He has deep expertise in helping clients find unique ways to structure these arrangements to accomplish the business objectives of all the parties involved.

## MEDICARE REGULATION OF HEALTH CARE PROVIDERS

Forrest provides general advice about the application of Medicare regulations, including billing matters, to health care providers.

## HEALTH CARE FACILITY LICENSING

Forrest assists health care facilities in North Carolina with state licensing matters.

## AMICUS BRIEFS

Forrest has been retained on a number of occasions by health care trade associations and health care providers to write amicus briefs in significant North Carolina court cases, including Certificate of Need cases.

## HONORS

Recognized in *Chambers USA: America's Leading Lawyers for Business* for Health Care Law (2016-2019)

Selected by his peers for inclusion in *The Best Lawyers in America*® in Health Care Law (2013- 2020)

Recognized in *North Carolina Super Lawyers* (Thomson Reuters) in Health Care (2012-2019)

Selected as a "2013 Top Rated Lawyer in Health Care" by American Lawyer Media and Martindale-Hubbell

## COMMUNITY INVOLVEMENT

Member, Health Law Section, [North Carolina Bar Association](#)

Member, Board of Directors (2000-02), [North Carolina Society of Health Care Attorneys](#)

Member, [American Health Lawyers Association](#)

Member, Health Law Section, [American Bar Association](#)

Board Member, [Foothills Chamber Music](#), Winston-Salem (2002-04)

Board Member, [Our Lady of Grace Catholic School](#)(2000-01)

Parish Council, [Our Lady of Grace Catholic Church](#)(2002-05)

Member, [Carolina Privacy Officials Network](#)

Brooks Pierce Attorneys, Practice Areas Earn Top Rankings from Chambers USA, May 26, 2017

Physician Practices Be Alert: You Might Be Violating HIPAA If You Produce Medical Records In Response To State Court Subpoenas, April 21, 2015

HIPAA Security Policies - "What do you mean, 'We forgot to adopt them'?", November 1, 2012

CMS Proposes Overpayment Refund Rule, March 22, 2012

A Check-Up for Practices that Provide MRI, CT, or PET Services: Are you complying with Stark?, March 1, 2012